



Social innovation education and service-learning: intersections and insights

ESC 2019



THE UNIVERSITY
of NORTH CAROLINA
at CHAPEL HILL

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With support from student leaders:

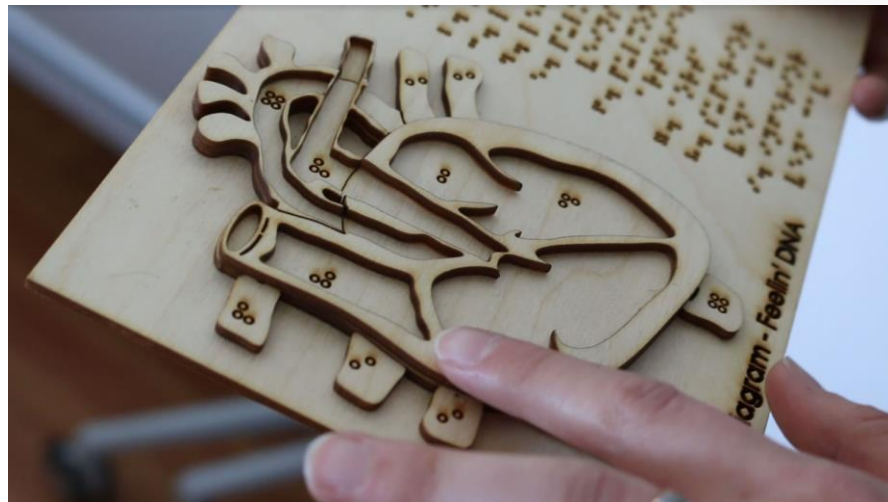
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Overview of session

- Our context: “The Entrepreneurial University in the Twenty-First Century”
- What is **Social Innovation Education**?
- What is **Service-Learning**?
- Insights and model for the **Bryan Fellowship** at the intersection





The proposition: American Universities as “Engines of Innovation”

“It is no longer merely desirable for universities to be the source of innovations. It is **now a national priority**. Institutions that have received so much over the years ... must now step up at a time of crisis and **play a central role in addressing pressing issues** facing our world.”

- **Holden Thorp** (former Chancellor of UNC-CH) and **Buck Goldstein** (Entrepreneur, faculty member at UNC-CH), 2010

Engines *of* Innovation

THE ENTREPRENEURIAL
UNIVERSITY IN THE
TWENTY-FIRST
CENTURY



Holden Thorp & Buck Goldstein

... an ever-growing “Ecosystem” of Innovation



MINOR in ENTREPRENEURSHIP



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From co-existence to collaboration

“Despite their common values and aims, an examination of the two initiatives reveals that **they generally co-exist on college and university campuses with little or no collaboration** or communication between the two programs.

We would like to begin a conversation of how these two initiatives may establish complimentary, if not synergistic, working relationships.”

From Jones, Warner and Kiser (2010)

“Service-learning & Social Entrepreneurship: Finding the Common Ground” in *Partnerships*

APPLES

Service-Learning

**What is unique about doing
social innovation education
from a service-learning perspective?**

What is service-learning?



The Basics: Service-learning

*“... is a form of **experiential education** in which students engage in activities that address human and community needs together with structured opportunities intentionally designed to promote student learning and development.”*

(Jacoby, 2006)

- **Foundations:** William James and John Dewey; rise of Campus Compact in mid-1980s-1990s (APPLES at UNC in 1990)
- **Key values:**
 - Community-identified needs
 - Reciprocity
 - Reflection
 - Developmental approach (an educational process)

**What is social innovation
education?**



The Basics: Social Innovation Education

Social entrepreneurs play the role of change agents in the social sector, by:

- *Adopting a mission to create and sustain **social value** (not just private value),*
- *Recognizing and relentlessly pursuing **new opportunities** to serve that mission,*
- *Engaging in a process of **continuous innovation, adaptation, and learning,***
- ***Acting boldly** without being limited by resources currently in hand, and*
- *Exhibiting **heightened accountability** to the constituencies served and for the **outcomes created.***

(Greg Dees, 1998)

- **Foundations:** Applying entrepreneurship ideas to social sector; rising in the last decade
- **Key values:**
 - Innovation and change
 - Quick, bold action
 - Measurable outcomes



Significant overlap in these approaches

Both service-learning and social innovation education:

- Can be forms of **experiential education**
- **Build connections** between students and non-student communities
- Aim to **impact communities** for the better
- Connect well with **academic study**

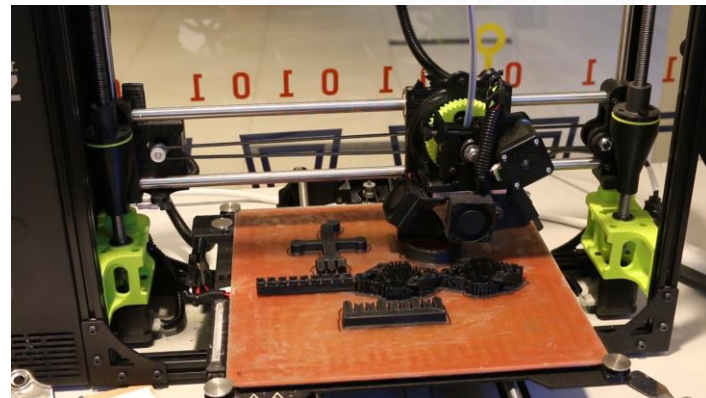




Combining SIE and S-L

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Service-Learning

- Service-learning course on project management
- Focus on community-identified needs
- Emphasis on reflection
- Focus on projects and teams rather than individual “changemakers”
- Projects might not be implemented





At the intersection: The APPLES Bryan Fellowship

APPLES
Service-Learning

...designed for undergraduate students and student teams interested in **creating social impact** locally and/or globally through the creation of an **innovative project** that addresses a **community-identified need**.

The fellowship goals are to:

- provide **practical support** and mentorship to students in developing their projects,
- **contribute to addressing community-identified needs** by supporting innovative projects, and
- develop a **supportive cohort** of students working together to create positive social impact.

(from ccps.unc.edu/apples/bryan-social-innovation-fellowships-3/)





At the intersection: The APPLES Bryan Fellowship

APPLES
Service-Learning

Fellowship recipients:

- Enroll in **PLCY 130**, a **service-learning course** on social innovation project management (spring)
- Receive up to **\$1,500** to help launch their project
- Receive access to **mentorship** and **professional development opportunities**.





Overview of the fellowship year

Spring:

- Pre-survey
- Orientation
- PLCY 130 – Getting it Done
- Individual team consultations
- Mid-semester presentations
- Networking within UNC “ecosystem”
- End-of-semester project report and survey

Summer:

- Work on project over the summer
- End-of-summer project report

Fall:

- Welcome back dinner
- Networking and individual consultations, as needed
- Bryan Project Enhancement Funding (2nd year funds) application in the fall
- Final project reporting and survey

What else APPLES offers:

- Project funds and accounting support
- Professional development funds
- Office space in Union or organization for making room reservations
- Publicity through APPLES
- Expanded networks
- Support of community promoting service-learning values



Bryan Fellowship leadership team and collaborators

APPLES
Service-Learning

APPLES Co-Chairs / Peer Coaches (Emma and Andrew)

- Campus networking
- Advocate and liaison within APPLES
- Sounding board (external)
- Presence at events
- Feedback on course assignments

CCPS staff (Ryan)

- Course instruction
- APPLES logistics (funding, room reservations)
- Consultations

Community guests

- Experts in field of work

Campus partners





PLCY 130: Project Management for Social Innovation (1-credit)

“This course is a **student-driven, instructor-aided, semester-long workshop...** Its goals are to challenge the way you see social change work and to **significantly increase your effectiveness** in implementing your fellowship projects.”

(From syllabus)

**Mission > Results > Indicators >
Activities > Resources**

Key assignments/deliverables:

- Midterm pitch deck and presentation
- Team-defined deliverable (**New in 2020*)
- Case Statement

At least **30 hours on project** outside of class in spring semester.



PLCY 130 topics / content delivery

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1. Framing – service and social change
2. Mapping how change happens (Theories of Change)
3. What **results** do you hope to achieve? (Results-Based Accountability)
4. **Project management** – organizing your team (and Life)
5. Seeking **feedback**
6. Social innovation at **UNC** – theory and resources
7. **Measuring success**
8. **Making decisions** as a team
9. **Storytelling**



**Where might there be
challenges?**



Our growing edge: Key challenges

- Very different projects, starting places
- Wanting more mentorship
- Need for more community input
- Project-based fellowship – not an incubator



For more information, contact me at
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